- 6. You are placed as Quality Control Manager in a tyre manufacturing company. What are different total quality management tools? You will initiate to improve the following problems. Explain the concept and procedure of use of quality management tool:
  - (a) Repetitive mistakes in manufacturing and resulting in low strength of wear resistance of tyre.
  - (b) Increasing the morale of workers towards continuous quality work and tend to zero defect. 8+8=16
- 7. Explain the historic evaluation in Quality Management Systems indicating the concept and features of each stage.
- 8. An 8 hours work measurements study in a plant reveals the following :

Units produced = 320 Nos, Idle time = 15%, Performance rating = 120%, Allowances = 12% of normal time.

Determine the standard time per unit produced.

9. Discuss the various approaches to the Job Design.

# MP-109/MP-204 (Old)

June - Examination 2022

## M.B.A. (Ist Year) Examination

Operations Management

Paper: MP-109/MP-204 (Old)

*Time* : 1½ *Hours* ]

MP-109/MP-204 (Old)/4

[ Maximum Marks : 80

 $4 \times 4 = 16$ 

Note: The question paper is divided into two Sections A and B. Write answers as per the given instructions.

#### Section-A

#### (Very Short Answer Type Questions)

- Note: Answer any four questions. As per the nature of the question delimit your answer in one word, one sentence or maximum up to 30 words. Each question carries 4 marks.
- 1. (i) Name the methods of forecasting and explain any *two* methods with example.
  - (ii) What is ISO 9000? Explain the scope of ISO 9001, 9002, 9003 series w.r. to any production unit.

(1)

- (iii) Explain work measurement objectives and benefits related to Assembly Units.
- (iv) Name the *four* Companies of FMCG Sector with one product name for each.
- (v) Determine the forecast demand for the 7th month using 3 month (last) simple moving average method for the following:

Month	1	2	3	4	5	6
Demand (Units)	120	130	110	140	110	130

- (vi) Name the type of maintenance and explain breakdown maintenance.
- (vii) What are *three* main objectives of material requirement planning? Why M.R.P. is important in raw material planning?
- (viii) Write the definition of TQM and dimensions of TQM with examples.

### Section–B 4×16=64

#### (Short Answer Type Questions)

**Note**: Answer any *four* questions. Each answer should not exceed **200** words. Each question carries 16 marks.

- 2. You are working as quality documentation engineer in a fridge manufacturing company. You are being asked by management to obtain ISO 9003 from authorized organisation.
  - (a) Name *two* authorized ISO 9000 certification bodies.
  - (b) Explain ISO 9003 certification requirement for the fridge manufacturing process for your company. 4+12=16
- 3. Define stage of six sigma and its meaning. Why six sigma approach is better placed as a quality tool approach. Justify your answer with example. 8+8=16
- 4. What is the role of total quality management in improving the production of a company. Explain in detail, providing the basis of TQM principles and suitable examples. 10+6=16

(3)

5. Explain the current issues in Supply Chain Management.