# MP-505

# June – Examination 2024

# Master of Business Administration (Ind Year) Examination

# PROJECT MANAGEMENT

Paper: MP-505

*Time* : **3** *Hours* ]

[ Maximum Marks : **80** 

*Note*: The question paper is divided into three Sections A, B and C. Write answers as per the given instructions.

#### Section-A

 $8 \times 2 = 16$ 

# (Very Short Answer Type Questions)

Note: Answer all questions. As per the nature of the question delimit your answer in one word, one sentence or maximum up to 30 words. Each question carries 2 marks.

- Define project scheduling with a small 1. (i) example.
  - (ii) Define term predecessor and successor with network diagram.
  - (iii) Define project budgeting.
  - (iv) What is material reconciliation in project management?
  - (v) Write full form of PERT and CPM.
  - (vi) Name any two recent project of government of India is doing infrastructure as development since in 2024-25.
  - (vii) Mention any two important objectives of financial appraisal of a Project.
  - (viii) Draw a network diagram for :
    - (a) Activity A and activity B are concurrent
    - Activity C follows activity A
    - Activity D succeed activity A and B
    - C and D are last activities

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# Section-B 4×8=32 (Short Answer Type Questions)

- **Note**: Answer any *four* questions. Each answer should not exceed **200** words. Each question carries 8 marks.
- 2. Explain the role of a project manager in execution of a drinking water underground pipeline in area of city.
- 3. Prepare a network diagram and mark the critical path :

| Activity | Preceding activity | Duration (days)         |  |  |
|----------|--------------------|-------------------------|--|--|
| 1–2      | _                  | 3                       |  |  |
| 1–3      | _                  | 16                      |  |  |
| 2–4      | 1–2                | 5                       |  |  |
| 3–5      | 1–3                | 4                       |  |  |
| 4–6      | 1–3, 2–4           | 8                       |  |  |
| 5–7      | 3–5                | 4                       |  |  |
| 6–7      | 4–6, 5–6           | 17                      |  |  |
| 5–6      | 3–5                | 11                      |  |  |
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- 4. Write short notes on the following:
  - (a) Risk associated to project and their mitigation plan.
  - (b) Breakdown structure of project management. 4+4
- 5. Explain different terms optimistic time, pessimistic time and most likely time and expected time in PERT technique of project.
- 6. Explain the features of project closure and termination.
- 7. Explain project life-cycle in detail with features of each stage.
- 8. What is the use of information technology in increasing day-by-day in project formulation, implementation and evaluation.

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9. A medium project has twelve distinct activities which are to be further analysed by using PERT.

The following relevant information is also given in tabular form:

#### Calculate:

(i) Expected time of each activity

(ii) Present activities on PERT network 4+4

| Predecessor |          | Most               | Most           | Most                |
|-------------|----------|--------------------|----------------|---------------------|
| Activity    | Activity | Optimistic<br>time | Likely<br>time | Pessimistic<br>time |
|             |          | (in days)          | (in days)      | (in days)           |
| A           | None     | 2                  | 2              | 2                   |
| В           | None     | 1                  | 3              | 7                   |
| C           | A        | 4                  | 7              | 8                   |
| D           | A        | 3                  | 5              | 7                   |
| E           | В        | 2                  | 6              | 9                   |

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В 5 F 9 11 C, D G 3 8 6 Η Ε 6 9 Ι C, D 5 8 3 G, H J 3 4 1 K F 4 8 11 7 L J, K 2 5

Section–C 2×16=32

# (Long Answer Type Questions)

Note: Answer any two questions. You have to delimit your each answer maximum up to 500 words.

Each question carries 16 marks.

10. Write a complete documentation of project quality management. What are the stages and parameters to cover with suitable examples ?

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- 11. Explain the major content in writing a detailed project report.
- 12. Write short notes on any two of the following:
  - (i) Project control process
  - (ii) Project performance management
  - (iii) Managing international project (Features and Policies) 8+8
- 13. Explain in detail, technical appraisal process of a project.