BBA-16

December - Examination 2021

BBA (Part III) Examination

STRATEGIC MANAGEMENT

Paper: BBA-16

Time: $1\frac{1}{2}$ Hours] [Maximum Marks: 70

Note:— The question paper is divided into two Sections

A and B. Write answer as per the given instructions.

Section-A

 $4 \times 3\frac{1}{2} = 14$

(Very Short Answer Type Questions)

- Note: Answer any four questions. As per the nature of the question delimit your answer in one word, one sentence or maximum up to 30 words. Each question carries 3½ marks.
- 1. (i) What do you mean by Functional Level Strategies?

(1)

(ii) What is ETOP?

269 Turn Over

- (iii) Write any two benefits of divestment.
- (iv) Write any *two* benefits of corporate restructuring.
- (v) What do you mean by strategic alliances?
- (vi) What do you mean by matrix organization structure ?
- (vii) What is resource allocation?
- (viii) Write any two importance of strategic control.

Section-B

 $4 \times 14 = 56$

(Short Answer Type Questions)

- **Note**: Answer any *four* questions. Answer should not exceed **200** words. Each question carries 14 marks.
- 2. Discuss the nature and importance of strategic management.
- 3. Discuss the strategic decision-making process with relevant examples.
- 4. What do you mean by "Hierarchy of strategic Intent." Explain in detail.
- 5. 'Grand strategies are intended to provide basic direction for strategic actions.' Discuss.

- 6. Differentiate between mergers and acquisitions.
- 7. What do you mean by Strategic analysis? Discuss the business level strategic analysis tools.
- 8. Define strategy implementation. Discuss the nature and importance of Strategy Implementation.
- 9. If you owned and opened three restaurants after you graduated, would you operate from a functional or divisional structure? Why?

BBA-16/3 (2) **269** BBA-16/3 (3) **269**